CITY OF NAPLES AIRPORT AUTHORITY (NAA)
Board of Commissioners
Notice of Consultant Selection Committee Meeting

AGENDA

General Aviation Terminal, Larson Conference Room, 160 Aviation Drive N., Naples, FL
Thursday, August 4, 2022
1:30 p.m.

Commissioner Kerry C. Dustin – Chair
Commissioner Rick Ruppert – Vice Chair, Consultant Selection Committee Chair, Audit Committee Member
Commissioner Michael Lenhard – Audit Committee and Consultant Selection Committee Member
Commissioner Donna M. Messer – NCC and TAC Liaison
Commissioner Rita Cuddihy – Audit Committee Chair
Executive Director: Christopher A. Rozansky
Authority Attorney: William L. Owens, Esq. of Bond, Schoeneck & King, PLLC

Welcome. If you wish to address the Consultant Selection Committee regarding an item listed on the Agenda, please complete a Speaker Registration form and hand it to the Executive Assistant prior to consideration of that item. We ask that speakers limit comments to 5 minutes and that large groups name a spokesperson whenever possible. All written, audio-visual, and other materials distributed to Committee members or staff during this meeting will become the property of NAA and will be a public record. Thank you for your interest and participation.

NOTICE

Formal action may be taken on any item listed on the Agenda below, or added to the Agenda before or during the meeting, or discussed during the meeting without being added to the Agenda. Also, the sequence of items may be changed as the meeting progresses.

Any person who decides to appeal a decision of this Committee with respect to any matter considered at this meeting (or hearing) will need a record of the proceeding and may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be heard.

Any person with a disability requiring auxiliary aids or services in order to participate in this proceeding for meetings at the City Council Chamber may call the City Clerk's Office at 213-1015, or for meetings at the Airport Office Building, the NAA Executive Assistant's Office at 643-0733, with requests at least two business days before the meeting.

Information on Action Items and other items which has been provided in advance of this meeting may be inspected at the office of the Executive Assistant, General Aviation Terminal Building, 2nd Floor, 160 Aviation Drive North. Minutes of this meeting will be prepared for Board approval, usually at the next Regular Meeting.

A. ROLL CALL

B. PLEDGE OF ALLEGIANCE

C. AGENDA (Add, delete or re-sequence items)

D. DISCUSSION ITEM

1. **Interviews and Ranking of Responses for Qualifications and Proposals for Architectural Design Services**

    a. MLM-Martin Architects, Inc.

    b. Michael Baker International

    c. SchenkelSchultz Architecture

    d. EXP U.S. Services, Inc.

E. PUBLIC COMMENTS (Public comments accepted for items not otherwise listed on the Agenda; 5 minute limit)

F. CORRESPONDENCE/COMMISSIONER COMMENTS & REQUESTS/MEETINGS

G. ADJOURN

Information on Discussion Items and other items which has been provided in advance of this meeting may be inspected at the office of the Executive Assistant, General Aviation Terminal Building, 2nd Floor, 160 Aviation Drive North. Minutes of this meeting will be prepared for Board approval, usually at the next Regular Meeting.

NOTE: The Consultant Selection Committee is comprised of Committee Chair Ruppert and Commissioner Lenhard. All NAA Commissioners are welcome to attend and can "opt in" to participate and vote.

To: Honorable Chair of the Consultant Selection Committee and Commissioners

From: Christopher A. Rozansky, Executive Director

By: Justin Lobb, Deputy Director of Aviation

Meeting Date: August 4, 2022

Re: **DISCUSSION ITEM**

1. Interviews and Ranking of Responses to RFP No. 22-5510 - Architectural Design and Construction Services for Airport Development Projects

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ACTION REQUESTED: Interview the four (4) shortlisted firms and make a rank-order recommendation to the full Board for their meeting on August 18th.

BACKGROUND: On May 2nd RFP No. 22-5510 - Architectural Design and Construction Services for Airport Development Projects (RFP) was advertised and posted to the Naples Airport website, www.flynaples.com. The intent of this RFP is to secure the services of at least two architectural firms to provide on-call services.

Prior to the June 30th due date, the City of Naples Airport Authority (NAA) received six (6) proposals in response to the RFP. Every submittal was carefully evaluated by select members of NAA staff at a public meeting held on Thursday, July 14th, and the following four (4) firms have been shortlisted for further consideration by the Consultant Selection Committee:

1. MLM-Martin Architects, Inc.
2. Michael Baker International
3. SchenkelSchultz Architecture
4. EXP U.S. Services, Inc.

The first 5 minutes of the meeting will allow time for Commissioner comments and questions for staff regarding the RFP and selection process. Once complete, each firm will have up to 15 minutes for their presentation followed by a 15-minute question and answer period.

A summary of the RFP, which includes the scope of services being sought, is included in this packet as well as budget information, two addendums to the RFP and reference check responses. The entire RFP comprises 29 pages and is available at https://www.flynaples.com/rfp-architectural-design-and-construction-svc-for-a-p-development/

After all presentations are complete, the Committee will be asked to provide a ranking of the firms interviewed. With Board approval, staff will work with the selected firms and Authority legal counsel to finalize a contract with the top two (2) firms. Although the response in Addendum 1 states one (1) firm to be selected, after the proposals were submitted, it was determined by staff that up to two (2) firms would be selected. The results of the Consultant Selection Committee will be presented to the full Board for approval on August 18th at its Regular Meeting.

COMMUNICATIONS PLAN: The firms will be notified of the final ranking, and the results will be posted on our web site.

REQUEST FOR QUALIFICATIONS AND PROPOSALS (RFP)
No. 22-5510

ARCHITECTURAL DESIGN AND CONSTRUCTION SERVICES FOR AIRPORT DEVELOPMENT PROJECTS

City of Naples Airport Authority
160 Aviation Drive North
Naples, FL 34104

RFP Issue Date
Monday, May 2, 2022

Submittal Date
TBD, 2022

A. NOTICE

In accordance with Florida Statute 287.055, Consultant's Competitive Negotiation Act, the City of Naples Airport Authority (NAA) is seeking proposals from qualified and experienced architectural firms for professional architectural services for the NAA, with the intent of obtaining proposals from interested and qualified Consultants in accordance with the terms, conditions and specifications stated or attached. The Consultant, at a minimum, must achieve the requirements of the Specifications or Scope of Work stated.

B. TIMELINE

Scheduled Item	Scheduled Date
Request for Qualifications (RFP) Issue Date	Monday, May 2, 2022
Requests for Information Deadline (Questions) emailed to lbest@flynaples.com Microsoft WORD format	Will be advised via Addendum
Final Addendum Issued on www.flynaples.com	Will be advised via Addendum.
RFP Submittal Deadline and Location Naples Airport GA Terminal- 2nd Floor Receptionist Desk 160 Aviation Drive North, Naples Florida 34104	Will be advised via Addendum
Staff Committee Evaluation of Submittals to Determine Shortlist Public Meeting - Naples Airport Larson Conference Room 160 Aviation Drive North, Naples, FL 34104 and ZOOM (see page 8)	Will be advised via Addendum
Publication of Shortlist on www.flynaples.com	Will be advised via Addendum
Presentations and Interviews -NAA Consultant Selection Committee Public Meeting - TBD	Will be advised via Addendum
Selection Committee Ranking Approval by NAA Board	August 18, 2022
Contract Negotiations Begin With #1 Ranked Firm	August 18, 2022

C. CITY OF NAPLES AIRPORT AUTHORITY

The NAA was created under Laws of Florida 69-1326, as amended, as an independent authority responsible for the operation of the Naples Municipal Airport. It is governed by a five (5) member volunteer Board of Commissioners who are appointed by the Naples City Council. Under their direction, an Executive Director manages the airport and its programs.

The NAA financially supports itself directly from aviation fuel sales and airport user fees, and indirectly by airport user taxes. No local, state, or federal general taxes, such as property, utility, sales, intangible or income taxes directly support the NAA. The NAA receives, for certain capital projects, state and federal financial funds.

General information about the Naples Airport Authority can be obtained from our official website http://www.flynaples.com/.

It is anticipated that the projects *may* be funded by Federal grants from the Federal Aviation Administration (FAA) under its Airport Improvement Program, State grants from the Florida Department of Transportation (FDOT) and/or by the Authority (non-grant) funds. This will require the Consultant to provide input and guidance to the Authority about said programs and to ensure the Authority's compliance with all applicable standards, advisory circulars and regulations of the FAA, State of Florida and the City of Naples.

All work awarded under this contract will be for projects in which the estimated construction cost of each individual project does not exceed $4 million, and professional services for each individual project does not exceed $500,000 or the maximum sum allowable by law under Florida's Consultants' Competitive Negotiation Act, Section 287.055, Florida Statutes, as amended, whichever is greater, and agreed upon by the parties. All work will be performed in accordance with industry standards and comply with applicable laws, and regulations.

D. TERM OF CONTRACT

The contract term, if awards are made, is intended to be for one (1) three (3) year term with three (3) one (1) year renewal option at the sole discretion of the Naples Airport Authority.

Prices shall remain firm for the term of the awarded contract.

Surcharges will not be accepted in conjunction with this award, and such charges should be incorporated into the pricing structure.

E. SCOPE OF SERVICES AND DELIVERABLES

The Authority reserves the right to modify this scope during negotiations for budgetary reasons.

Architectural Design and Construction Services for Airport Development Projects

This category includes the basic architectural services normally required for airport development projects. Typical projects may include building renovations/modifications and new vertical construction. It involves services generally of an architectural, civil, geotechnical, structural, mechanical, and electrical engineering nature, which include, but are not limited to:

Preliminary Phase

This phase involves those activities required for defining the scope of a project and establishing preliminary requirements. Some examples of activities within this phase of a project include, but are not limited to;

1. Coordinating with the Sponsor on project scope requirements, finances, schedules, operational safety and phasing considerations, site access and other pertinent matters.
2. As applicable, coordinating project with local FAA personnel and other interested stakeholders to identify potential impacts to their operations.
3. Planning, procuring, and/or preparing necessary surveys, geotechnical engineering investigations, field investigations, and architectural and

engineering studies required for design considerations.
4. Developing design schematics, sketches, environmental and aesthetic considerations, project recommendations, and preliminary layouts and cost estimates.
5. Preparing project design criteria and other bridging documents commonly used for alternative project delivery methods such as design-build contracting.

Design Phase

This phase includes all activities required to undertake and accomplish a full and complete project design. Examples include, but are not limited to, those below:

1. Conducting and attending meetings and design conferences to obtain information and to coordinate or resolve design matters.
2. Collecting engineering data and undertaking field investigations; performing geotechnical engineering studies; and performing architectural, engineering, and special environmental studies.
3. Preparing necessary engineering reports and recommendations.
4. Preparing detailed plans, specifications, cost estimates, and design/construction schedules.
5. Preparing Construction Safety and Phasing Plan (CSPP).
6. Printing and providing necessary copies of engineering drawings and contract specifications.

Bidding and Negotiation Phase

The firm shall be required to provide complete services as outlined in the contract or assist the Airport Authority in various delivery methods (Design-Bid-Build or Construction Manager at Risk), at a minimum, with the following tasks.

1. Provide final calculations, construction documents and specifications in consultation with the Owner.
2. Prepare and file all applications, data, and documents required to obtain approval of all authorities having jurisdiction over the project.
3. Prepare the necessary bidding technical specifications and bid schedule(s).
4. Prepare a written cost estimate, engineering and functionality recommendations.
5. Additional services as may be necessary and appropriate.

Construction Phase

1. Providing consultation and advice to the Sponsor during all phases of construction.
2. Representing the Sponsor at preconstruction conferences.
3. Inspecting work in progress periodically and providing appropriate reports to the Sponsor.
4. Reviewing and approving shop and erection drawings submitted by contractors for compliance with design concept/drawings.
5. Reviewing, analyzing, and accepting laboratory and mill test reports of materials and equipment.
6. Assisting in the negotiation of change orders and supplemental agreements.
7. Observing or reviewing performance tests required by specifications.
8. Determining amounts owed to contractors and assisting Sponsors in the preparation of payment requests for amounts reimbursable from grant projects.

9. Making final inspections and submitting punch-lists and a report of the completed project to the Sponsor.
10. Reviewing operations and maintenance manuals.
11. Making final inspections and submitting punch-lists and a report of the completed project to the Sponsor.
12. Providing record drawings.
13. Preparing summary of material testing report
14. Preparing summary of project change orders
15. Preparing grant amendment request and associated justification, if applicable.
16. Preparing final project reports including financial summary.
17. Obtaining release of liens from all contractors.

F. CONTENT OF RESPONSES

Respondents are encouraged to keep their proposals concise and to exclude marketing materials, binders and section tabs. The following sections and contents *are* required:

A. COVER LETTER: Provide a one-page transmittal letter introducing the Architectural Design Team, prepared on the Team Lead's company letterhead, with firm name, including any alias, years in business, contact person, address, telephone number, email address, signed by an individual who is authorized to commit the firm to the services and requirements of the RFP and consequent task orders. The transmittal letter shall also acknowledge any addenda pertaining to this RFP. Any exceptions to the terms and provisions of the sample Service Agreement must be addressed in the RFP Response Transmittal Letter. The Authority maintains the right to reject the respondent's exceptions.

B. TEAM INTRODUCTION AND RESUMES: Provide the resumes and qualifications of the key personnel who will perform the work, relevant licensing information, and any other documentation of experience. This will demonstrate the ability of professional team personnel as shown by their level of experience on projects of similar type, size, and complexity and will measure how well the team is staffed to address all facets of the project. It measures how well the team is organized to deliver the project. Preference will be given to teams with knowledge and experience with local construction and regulatory conditions and who demonstrate a strong commitment to team collaboration proximate to the project site.

C. SPECIALIZED EXPERIENCE, TECHNICAL COMPETENCE AND REFERENCES: Provide examples of similar projects completed within the past five years. Complete the Reference ***Information Form (REF-1*)** and include at least three recent (within the last five years) professional references from clients who can provide information regarding the Firm's ability to manage similar contracts and quality and breadth of services provided on similar projects. **NAA must be able to contact your references.**

D. PROJECT UNDERSTANDING: Demonstrate an understanding of the key elements of the Project by providing a project/program management and implementation strategy, including a plan for value engineering, cost control and the approach to the construction safety and phasing plan.

E. WORKLOAD: Describe the Team's ability to take on additional projects and ability to offer the breadth and quality of services required for the project.

F. Feel free to provide any additional appropriate information that may help us in understanding how your experience and qualifications relate to an organization such as the Naples Airport Authority and any additional services that your firm may provide.

The response to this RFP should be organized in the order set forth above.

G. INSTRUCTIONS FOR BIDDERS

Respondent shall carefully review and address all of the evaluation criteria outlined in this request. In order to be considered, respondent will demonstrate the firm's ability to provide the required services as listed in this RFP. A copy of the Selection Committee Ranking guideline to be used in assessing each submittal including guidance as to the relative importance we place on each evaluation factor is attached for your information (please see Attachment B). Any data furnished by the NAA is for informational purposes only. The full response **shall not exceed thirty (30) pages** and shall include all resumes requested in section F; The transmittal letter counts towards the 30-page limit.

1. Responses and Deadline

All responses to this RFP must be submitted to:

Linda Jackson Best
Procurement and Contracts Manager
City of Naples Airport Authority
160 Aviation Drive North
Naples, FL 34104

No later than TBD 3:00 P.M.

Submittals shall be sealed and clearly marked on the outside:

RFP No. 22-5510
ARCHITECHTURAL DESIGN AND CONSTRUCTION SERVICES FOR AIRPORT DEVELOPMENT PROJECTS

The delivery of the response to the NAA prior to the deadline is solely and strictly the responsibility of the responder.

2. Number of Copies

One (1) unbound, one-sided, printed original submittal is required, along with five (5) unbound two-sided copies, and one (1) USB flash memory card (USB flash drive), containing the submittal, exactly like the unbound printed original in Adobe Acrobat pdf format. Electronic format copy shall be one continuous file. Submissions via facsimile will not be accepted.

3. Rejection of Responses, Cost of Preparation, Public Disclosure

Responding to this RFP will in no way be construed as a commitment on the part of the NAA. The NAA

reserves the right to reject any or all responses. The NAA may waive any irregularities in the RFP or the submitted responses and may cancel, re-advertise, postpone or modify the RFP schedule at any time. The NAA is not responsible for any costs incurred during the preparation and submittal of a response to this RFP. All submittals will become the property of the NAA. The NAA adheres to open records requirements of Florida State Statute Chapter 119, and as such, all materials submitted by the Respondent to the NAA are subject to public disclosure. The Respondent specifically waives any claims against the NAA related to the disclosure of any materials.

4. Requests for Interpretation or Clarification

Questions concerning this RFP shall be submitted in writing via email, in Microsoft Word format to Linda Jackson Best, Procurement and Contracts Manager at lbest@flynaples.com by TBD, 2022 at 3:00 P.M. Respondents are encouraged to verify receipt of questions emailed to the NAA. Questions will be answered and posted online as an addendum on the NAA's website: https://www.flynaples.com/doing-business-with-the-authority/open-bids/ by the close of business on TBD, 2022. Responders are strongly advised to monitor this site for any additional information and/or addenda regarding this solicitation right up to submittal date.

Only emailed questions will be addressed and answered as an addendum. The issuance of such posted responses is the only official method by which interpretation, clarification or additional information will be given by the NAA. Only requests answered by formal written responses will be binding. Oral and other interpretations or clarifications will be without legal effect. **In order to protect the professional integrity of this procurement process by shielding it from undue influences prior to the recommendation of contract award, responders shall not contact any other City of Naples Airport Authority Employees, Agents, City of Naples Elected Officials, City of Naples Employees or Naples Airport Authority Board Members regarding this RFP from advertisement date through Selection Committee Recommendation to the NAA Board.**

Supplemental Information

for

RFP- 22-5510 - Architectural Design and Construction Services

Annual Budget for these services

The contract is an on-call contract for Architectural Design, new to the NAA, all services will be project driven, funding from Development/Capital Improvement Program (CIP) depending on the type of project.

Annual Budget:	Project Driven – Add Services
Cost Center/Department/Fund:	Development/CIP
Amounts Spent in past 3-5 years:	$500,000 – Previous projects for Add Services

Addendums 1 and 2 - Overview of questions asked by each firm

Exhibit 1 - Reference Check Responses by firm

Addendum #1

Questions and Answers
RFP No. 22-5510
Architectural Design and Construction Services for Airport Development Projects

Q1. Is there a list of projects anticipated under this contract?

A1. None currently

Q2. How many consultants are expected to be selected?

A2. One

Q3. Who is the incumbent for this contract?

A3. This is a new consultant position

Q4. Is it the Authority's intent to have the response start with the cover letter, meaning to exclude a cover with any images?

A4. Yes

Q5. Does the E-Verify form need to be submitted with the proposal, and if so, does it count towards the page limit?

A5. Yes

Addendum #2

Questions and Answers
RFP No. 22-5510
Architectural Design and Construction Services for Airport Development Projects

Q1. Please confirm that NAA is only wanting the qualifications of the architecture firm for this proposal, or if they would like to see qualifications for subconsultants that might be required for the project (such as civil engineering, etc.).

A1. No, although the RFP contemplates various specialty services, we do not need to see qualifications for any subconsultants.

Q2. For the 30-page max, will tabs and table of contents count towards the 30-page limit?

A2. Yes.

Q3. Is there a master plan for the Airport that may be shared at this time?

A3. https://www.flynaples.com/masterplan/

Q4. We have some edits to the Professional Services Agreement. Should we provide those now or if we are selected for the shortlist?

A4. You may not change the Professional Services Agreement, but you can list your concerns on a separate document and submit with your proposal.

Q5. Can a sample of types of projects to be performed under this RFP be provided along with construction cost estimates?

A5. A non-comprehensive list of potential projects is outlined in the CIP Section of the Master Plan

Exhibit 1

Reference Check Responses by Firm
RFP No. 22-5510
Architectural Design and Construction Services for Airport Development Projects

MLM-Martin Architects, Inc.

1. Juan Carlos Arteaga, Orlando International Airport

MLM-Martin provided a successful project. Their team had the experience, capabilities, and capacity to perform the work for us. They understood key elements at all times. I would not hesitate to work with MLM again

2. Robert C. Rogers P.E. Okaloosa County Airport

MLM designed and provided construction phase services on our Concourse C project and are now a sub on a jet bridges replacement project. Miguel A. Martin has been the lead architect and PM. The facility design and plan set produced was very detailed and contributed to a successful construction process with minimal field changes. MLM has provided excellent customer service and goes above and beyond to satisfy us as the client with his consulting services. Schedule and budget issues have been the result of user changes and/or contractor induced due to the current economy and supply chain issues. I would certainly entertain using their services again on a future project.

3. Scott Shedek, Acting Director of Construction- Greater Orlando Aviation Authority

Did not respond to requests

Michael Baker International

1. David Morris – Southwest Florida International Airport (RSW), New Airfield Lighting Vault

Michael Baker provided CEI services for the construction of our New Airfield Electrical Vault at RSW, which was completed this past spring. They were very responsive and successfully provided review and approval of submittals along with QA testing throughout construction. I would absolutely consider them for future projects at the airport.

2. Mark Sprague, C.M. - Deputy Director Airport Operations and Facilities, St. Pete - Clearwater International Airport

Michael Baker is one of the top professional aviation consulting firms we are proud to have on retainer for GC work. However, they have bid and won other construction work, most recently, the design of Runway/Taxiway Conversion and Cargo Apron hardstand improvement. One thing

you can rest assured, when Michael Baker is managing a project, its focus on quality is daily checked, the efficiency is doing things right, and effectiveness is doing things right. Michael Baker in every project has been very successful and if overlooked, fixed. Not on what budget they would like but the Owners budget. They have defended us with other contractors on accountability and budget. Would use them again 100% no questions asked.

3. Ron Ridenour, Project Manager – Punta Gorda Airport, Cory Elijah on behalf of Ron

Was Michael Baker Successful? Michael Baker was successful in designing and managing the project. Projects in question are GAC P1 – Taxiway and Ramp (Closeout Phase) and GAC P2 – New GA Terminal (Substantial Completion Phase).

We did experience some project delays, but I would not consider it as attributed to shortcomings produced by Michael Baker. Several of our delays were a direct result of the condition of the industry.

It is difficult to say whether the project was completed in budget as we are still in closeout phase. However, it does appear that we will be within budget.

We are currently using their services for the design of a future 18,400 sq. ft. Maintenance and Operations facility as well as some other industrial facilities. Additionally, we have them secured under a continuing service agreement and plan to utilize them to perform future work under the agreement.

SchenkelSchultz Architecture

1. Whitney Evans – Signature Aviation

SchenkelSchultz has delivered numerous successful projects for the Signature team over the course of our 15-year partnership. They have the experience and capabilities to perform and ensure each project has a dedicated team assigned to assist with each project. Responses are always prompt, they don't shy away from unforeseen challenges that may arise due to supply chain issues or material cost increases, and they understand and respect the need to keep projects on time and on budget. They are currently working with us on several projects now and we have every intent to partner with them on future projects as well.

2. Fitzgerald Boezem, Airport Operations Manager, Virgin Islands Port Authority

Both the ARFF station and Phase I of the passenger terminal improvement project were successful.

The firm's expertise in public safety and aviation design came together seamlessly to create a facility that aligns with our goals and future vision for HERA. SchenkelShultz provided thoughtful site planning and design through numerous on-site visits and timely responses to inquiries.

They understood the key functions of both the ARFF and passenger facility while maintaining the island's Caribbean architectural aesthetics and meeting all safety standards and codes.

Projects have been completed within the negotiated time. SchenkelShultz is a firm that is passionate, committed, and responsive.

3. Scott Fagan - Orlando Economic Partnership

Without a doubt, SchenkelSchultz was my best partner in our office project. From the beginning they captured what was important to us as an organization and made a design that reflected our goal. We hosted a grand opening last week, and our office has been "the talk of the town" for a week now. It is truly an amazing design. Most importantly, as someone that does not routinely manage projects like this, the Schenkel team was always at my side helping navigate the process. They were critical in interfacing with the building owner, the general contractor, specialty subcontractors and furniture vendors. I give them my strongest endorsement for your project!

EXP U.S. Services, Inc.

1. Jose Corral, Architect 3 – Miami-Dade Aviation Department

I strongly recommend EXP U.S. Services, Inc., for participation in the development of future projects. EXP staff are very professional, enthusiastic, responsible, and have great dedication to work. EXP is the Prime Consultant for the Miami International Airport "Terminal Wide Re-roofing and Lighting System Upgrade" project. It is a design and construction capital improvement project with a duration of seven years. It is not just a roofing project, it is a complex project, it compresses an area of more than 400,000 square foot full of mechanical, electrical, telecommunication, fire protection equipment, etc. During the Program Verification phase of the project, there has been an excellent communication between EXP and MDAD staffs and stakeholders. EXP has scheduled several meetings with the Authority having jurisdiction and has provided all the reports on time. EXP is developing the project in BIM. EXP quality of work is good. As an additional service the Miami Dade Aviation Department requested EXP to perform a study for the installation of photovoltaic panels on the project area. The task was completed on time, and the final presentation was great and very professional.

2. Victor Mendez Miami-Dade Airport – out of office, Jose Luis Rodriguez, MS, PE, Engineer 4 Miami-Dade Aviation Department Responded:

My apologies, Ms. Best, I cannot provide a reference for EXP U.S. Services, Inc., since the firm has not worked for me yet.