CITY OF NAPLES AIRPORT AUTHORITY (NAA)
Board of Commissioners
Notice of Workshop Meeting

AGENDA

Naples Airport Authority
Airport Office Building, Second Floor Conference Room
200 Aviation Drive North, Naples, FL 34104

Wednesday, May 17, 2023
Immediately Following the Consultant Selection Committee Meeting

Members of the public may view the workshop following this link:
https://www.flynaples.com/live-stream-video/

Commissioner Kerry C. Dustin – Chair
Commissioner Rick Ruppert – Vice Chair, Consultant Selection Committee Chair, Audit Committee Member
Commissioner Rita Cuddihy – NCC Liaison
Commissioner Robert P. Burns – Consultant Selection Committee Member, Audit Committee Member
Commissioner Terrence W. Cavanaugh – Audit Committee Chair
Executive Director: Christopher A. Rozansky
Authority Attorney: William L. Owens, Esq. of Bond, Schoeneck & King, PLLC

Welcome. If you wish to address the Board of Commissioners regarding an item listed on the Agenda, please complete a Speaker Registration form (available at the rear of the room) and hand it to the Executive Assistant prior to consideration of that item. We ask that speakers limit comments to 5 minutes and that large groups name a spokesperson whenever possible. All written, audio-visual, and other materials distributed to the Board or staff during this meeting will become the property of NAA and will be a public record. Thank you for your interest and participation.

NOTICE

Formal action may be taken on any item listed on the Agenda below, or added to the Agenda before or during the meeting, or discussed during the meeting without being added to the Agenda. Also, the sequence of items may be changed as the meeting progresses.

Any person who decides to appeal a decision of this Board with respect to any matter considered at this meeting (or hearing) will need a record of the proceeding and may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be heard.

Any person with a disability requiring auxiliary aids or services in order to participate in this proceeding for meetings at the City Council Chamber may call the City Clerk's Office at 213-1015, or for meetings at the Airport Office Building, the NAA Executive Assistant's Office at 643-0733, with requests at least two business days before the meeting.

Information on Action Items and other items which has been provided in advance of this meeting may be inspected at the office of the Executive Assistant, General Aviation Terminal Building, 2nd Floor, 160 Aviation Drive North. Minutes of this meeting will be prepared for Board approval, usually at the next Regular Meeting.

A. ROLL CALL

B. PLEDGE OF ALLEGIANCE

C. AGENDA (Add, delete or re-sequence items)

D. PRESENTATIONS AND TIME CERTAIN ITEMS

1. FY 2022 – 2026 Strategic Plan Background

2. Strategic Plan Scorecard – FY 2023 Mid-Year Report

E. PUBLIC COMMENTS (5 minute limit) ON GENERAL TOPICS NOT ON THE CURRENT AGENDA

F. NEW BUSINESS

1. FY 2024 Scorecard Development Timeline

2. Board Focus Group

G. OLD BUSINESS

H. PUBLIC COMMENTS (5 minute limit)

I. CORRESPONDENCE/COMMISSIONER COMMENTS & REQUESTS/MEETINGS

1. Commissioner Burns – Extension of Runway 14-32

J. ADJOURN

To: Honorable Chair and Commissioners

From: Christopher A. Rozansky, Executive Director

By: Justin Lobb, Deputy Director of Aviation

Meeting Date: May 17, 2023

Re: **PRESENTATIONS**

1. FY 2022 – 2026 Strategic Plan Background

SUMMARY: Board overview of the FY 2022 – 2026 Strategic Plan.

BACKGROUND: The Strategic Plan is the "roadmap" for the NAA, driving the organizational policy, culture, operations and community engagement. The Plan is the impetus for NAA's projects and initiatives and is a key element in developing the operating and capital budgets. The NAA is in the second year of its current plan.

The Strategic Plan Scorecard is a tool for reporting the achievement of the NAA's goals and objectives. It is a summary of major projects and initiatives that staff will undertake during the fiscal year which began October 1, 2022. This scorecard is the result of months of feedback received through focus groups, employees and the Board.

The FY 2022 - 2026 Strategic Plan was approved by the Board of Commissioners in September 2021, and the FY 2023 Scorecard was approved by the Board in November 2022. Ms. Mina Merkel, a professional strategic planning and leadership development consultant, will provide a high-level overview of the strategic planning process and FY 2022 – 2026 Strategic Plan.

A copy of the FY 2022 – 2026 Strategic Plan is attached for reference, along with the notes from the prior Board focus groups conducted in 2021 and 2022.

COMMUNICATIONS PLAN: None related to this item.

FINANCIAL IMPACT: None related to this item.

NAA STRATEGIC PLAN MILESTONES 2016-2031

ORIGINAL ONE PAGE PLAN
2016-2017

2016
Original One Page Plan

STRATEGIC PLAN RETREAT 2017

- Vision And Mission
- Goals And Values

2017
New Strategic Plan Approved By Board

FIRST 5-YEAR STRATEGIC PLAN
2017-2021

2017 - 2021

- Strategic Plan Retreats Held Annually
- Scorecard Created
- Regular Updates
- Internal Dashboard
- Dedicated Resources To Ensure Plan Completion
- Identified Plan Roadblocks

CURRENT 5-YEAR STRATEGIC PLAN
2022-2026

2021
First Stakeholder Focus Groups Conducted

2022-2026
Stakeholder Focus Groups Held Annually

2025
Sunsetting Current Plan begins
Planning begins for the new Strategic Plan

FUTURE STRATEGIC PLAN
2027-2031

2026
New Strategic Plan is created

2027
New Strategic Plan Approved By Board

Mina Merkel Biography

For the past 30+ years Mina has amassed a vast knowledge and experience through working with leaders from over 70 countries in both private and public sectors; corporate, governmental agencies, educational institutions, non-profits, and think tanks with executives and boards. As an internal consultant working for General Motors globally, Mina lived and worked internationally for over 20 years in Asia, Europe, Africa, the Middle East, North and South America.

Mina responsibilities have included: large scale, high risk, strategic projects that span organizational boundaries including multiple business units and service partners/vendors. Mina led the Pan-European Dealer Council, facilitated GM Global Regional Strategy Boards, and has led cross-functional teams responsible for delivering defined project outputs to time, budget, and project quality criteria. Her experience includes governance, change management, and executive coaching, organizational development, executive development training and mentoring programs that increased leadership's effectiveness, lean processing, and empowering employees. Her background ranges from strategic planning, environmental design, change management, human resources (including recruiting, assessment, and succession planning), architecture, and urban planning. Mina has consulted in all facets of industry: Finance, Government and Public Relations, Supply Chain, Manufacturing, Engineering, Design, Legal, Information Technology, Planning, as well as International Think Tanks, K-12 Schools, and Universities worldwide.

Mina develops individualize leadership curriculum and performs executive coaching for multiple corporate, non-profit, government and educational clients. Currently, among other projects, Mina is designing strategic planning sessions, board governance-training sessions, and customizes workshops and retreats for Boards of Directors throughout the world.

FY 2022 Strategic Plan Focus Group

What does NAA do well?

Maintains a well-trained and professional staff

- Focus on team and leadership development
- Dedicated teamwork
- Well managed
- Professionalism

Serves as an economic attractor for the City of Naples

- Provides significant economic impact

Provides excellent customer service

- Customer focused (centricity)
- Excellent relationship to community and customers
- Customer service excellence
- Manages a diverse customer base in concert with customer service excellence

Sets a high standard

Financially strong and prudent

- Exercises fiscal responsibility

Operational excellence (on the field- safety, everything around running a safe and efficient airport)

- Safety

Work is done right and prudently behind the scenes (the FBO services, responses to COVID, planning, scheduling training, hiring, fuel QC, inspections, supply orders)

- Improves airport facilities as required
- Do very well in showing foresight, proactive planning

Community collaboration (all stakeholders)

- Constant efforts to communicate with community

Environmental awareness and sensitivity for improvement

Giving back to the community (internship, donation of land for Greenway)

What could NAA do even better if?

Social media (reaching out, use new PR firm to reach more people quicker/easier)

Improve PR and communication tools (reporting, etc.)

PR – educate/share all aspects of the airport's activities and what's in the airport's authority/control

Communication – find the best way to communicate to different stakeholders

Improve listening skills – seek to understand, find ways to make things less technical

Be more accessible (provide speaking points and give confidence in their neighborhoods {NCC})

Use NCC as ambassadors in the community

Better and new means to get the message out (supplement current) to reach new and different audiences

Look at ourselves and try new stuff (communication)- a night with the commissioners

Get new PR firm involved

Work to educate new people moving in and continue to work with existing and reinforce (on-going and consistent)

Expanding thinking -outside our own airport (work with other airports)

Upgrade older buildings and facilities (hangar doors and such) –

Future of CAT?

Future vertiports (and communicate to community that we are thinking about this stuff)

Think out of the box – what are some of the collaborative ideas – what is the NAA not thinking about?

Work with City to hire a red team or purple team (deeper than blue team) hacker to test cyber security/penetration testing.

Pressure testing prick the bubble

Work on relationship with the City

Partnerships and sponsorships – use airport funds to co-own (in the legal way); partnership on Greenway was good example; also even partnership on a problem

Work w/County to explore using their airport facilities (e.g. solutions for hangar waitlist)

Collaborate operations with the County

Putting berms inside the fence to help dampen noise; use earth to dampen

Listening sessions (try to address additional amenities, uses and noise) w/a follow-up to show we heard them

Look at best practices to help solve problems

Focus groups to help solve and share ideas

Address employee engagement / leadership development with a Board-Employee event in a more informal way

Invite HOA leaders to a workshop to talk about their community concerns (a type of President's Council)

FY 2023 Strategic Plan Focus Group

Question 1: What does the NAA do well?

Kerry Dustin	Rick Rupert-teal	Donna Messer-purple	Michael Lenhard-pink	Rita Cuddihy-Blue
Highly engaged, effective Board of Commissioners.	Staffing, hiring, and attracting qualified people. Culture building has a solid foundation.	Succession planning Employee recognition Employee focus programs Facility development Environmental stewardship Best practice research and adoption	Maintained a safe airport environment Improved facility as required FAA safety facilities Provides a high level of services to customers.	Industry engagement acknowledgment Great job communicating with individual Commissioner. Safe operations

Question 2: What could the NAA do even better if…..?

Kerry Dustin	Rick Rupert	Donna Messer	Michael Lenhard	Rita Cuddihy
Each of the commissioner spent more time one on one w/ HOA presidents and Council Members it would be helpful regarding noise issues. Use other airports in time to relieve traffic Where we should be located-what is the community consensus. Look at an analysis of location & is it feasible.	Commissioners/ Executive Director attending strategic partnership meetings, President Council, HOA. A strategic partner keep going out to the community frequently. Regionalize our relationship with other airports/collaborative w/other airports/communication Tenant engagement. Raising the bar with curfew compliance.	Build trust and support mechanisms with the City, County & State. Leadership to support advocacy and drive action with the Federal Gov. Joint action plan with FAA. Communication: we need education and communication, update and keep at it, reinforcement. Social media	Engage the homeowner associations. Communicate to residents of the association. Take new aerial photography	Work with industry to drive knowledge and change with the FAA on noise. More education and listening. Relocation of airport-Part 150 excellent work and its ongoing. What do we do to change the way FAA looks at noise? What happens when Collier County has a million people?

Question 3: Think out of the box – What collaborative ideas could solve the greatest problems?

Kerry Dustin	Rick Rupert	Donna Messer	Michael Lenhard	Rita Cuddihy
Collaborating with City and the County regionalizing airports. Contribute money, sponsorships. Be a good neighbor and what we can't' fix maybe we can ameliorate.	Formally lobbying in Washington, preferably with the City or County with the goal in sensitizing and getting changes w/FAA for our needs in the area. Formal joint tenant NAA council not only to talk about noise issues. Incentivize to be on council. Regular committee, meet quarterly. Include the NAA staff or leadership team & a board member, meeting w/ key tenants. Formalized association.	Joint advocacy plan with the City, County, State & Government. Continue communication. Scheduled information sessions (quarterly) for community and leaders. Info about challenges we're facing, best practice, technology issues, Q&A. Sponsorship of community events (Tag line that elicits our advocacy for the community like a good neighbor) Strategic partners. A facilitator or bugsmen that will be able to do more than we have been able to do. FAA Facilitator who knows how to work within their culture. Social media 101 For Board members, employees, tenants to help share info. More joint presentations. building relationships w/ the City /the County. Strengthen relationships	Not able to regionalize airports.	Demand for air traffic facilities – what infrastructures will we need in Collier County to support people who are here. Need outside help with regionalizing airports.

To: Honorable Chair and Commissioners

From: Christopher A. Rozansky, Executive Director

By: Justin Lobb, Deputy Director of Aviation

Meeting Date: May 17, 2023

Re: **PRESENTATIONS**

2. Strategic Plan Scorecard – FY 2023 Mid-Year Report

SUMMARY: Board review of the Fiscal Year 2023 Mid-Year Strategic Plan Scorecard.

BACKGROUND: The Strategic Plan Scorecard is a tool for reporting the status of the NAA's Goals, Objectives and Measures. It is a summary of the major projects and initiatives that staff are working on during FY 2023.

The mid-year scorecard is attached and measures the status of achievements as of May 8, 2023.

COMMUNICATIONS PLAN: This information will be communicated to staff to serve as an update on the progress that has been made in meeting all four goals of the Strategic Plan.

FINANCIAL IMPACT: None anticipated in FY 2023.

Naples AIRPORT AUTHORITY

STRATEGIC PLAN

Fiscal Year 2022–2026

VALUES

A GILE
P ASSIONATE
F OCUSED
C OLLABORATIVE
A CCOUNTABLE
R ESPECTFUL
E THICAL
S TEWARDSHIP

Our Purpose

Connecting you to Naples through an exceptional airport experience

Customer Service Vision

First and lasting impression of excellence

GOALS

1 Provide a Safe, Modern and Efficient Airport

OBJECTIVES:
- Foster a proactive safety culture
- Develop facilities that reflect the character and needs of the community
- Surpass customer and tenant expectations from arrival to departure

2 Be an Engaged Community Partner

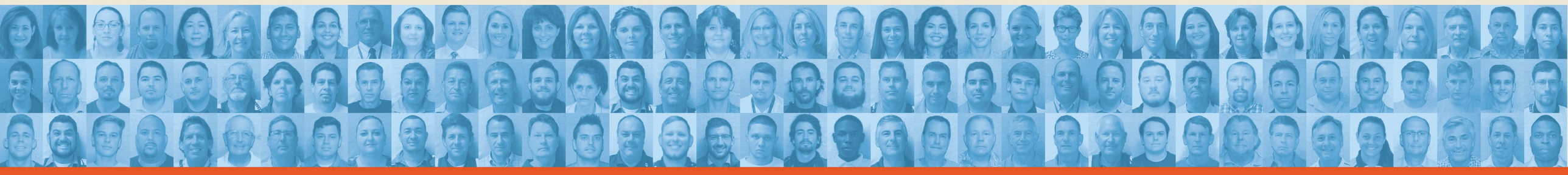
OBJECTIVES:
- Mitigate adverse impacts of aircraft noise to the extent feasible
- Cultivate relationships
- Inspire the next generation of aviation professionals

3 Strengthen the Airport's Economic Vitality

OBJECTIVES:
- Maintain financial self-sustainability
- Ensure the highest degree of integrity in financial reporting
- Increase efficiency, prevent fraud and protect data

4 Equip Employees to Excel Today and in the Future

OBJECTIVES:
- Promote a culture that reflects NAA Values
- Recruit, develop and retain highly qualified employees



FY 2023 Strategic Plan
Mid-Year Report

Goal 1 Provide a safe, modern and efficient airport

OBJECTIVE	INITIATIVE	MEASURE	STATUS AS OF 5/8/2023	
Foster a proactive safety culture	SMS Promotion & Operational Excellence	Expand SMS to tenants and customers through badge renewals	Implemented. Hazard card provided with all new/renewed badges and handout included with application	
		Develop or implement mitigation strategies for all reported hazards	Implemented in October. 35 reports submitted as of 5/8/23. No unmitigated hazards at this time.	
		Part 139 inspection has zero unmitigated discrepancies	Inspection completed on May 3, 2023. 3 total discrepancies but it is anticipated all will be fully mitigated	
Develop facilities that reflect the character and needs of the community	Select capital projects (listed in Financial Statements)	Project phase on schedule and within Board approved budget	Solar Canopy on hold (board direction). Vault Improvements incorporated in airfield lighting rehab. Terminating agreement with contractor for fuel farm, rescoping with Hanson. GAT Parking and Airport Rd fence at risk of delay due to Permitting. All others on track.	
Surpass customer and tenant expectations from arrival to departure	Offer services and amenities responsive to flight crew, passenger and tenant feedback	Collect 350 NAA flight crew, passenger, and tenant surveys with "overall excellent" service rating 90% or above	372 responses at overall score of 94.82% as of 5/8/23	
		Become an IS-BAH Certified FBO	Complete. IS-BAH certificate awarded on March 29, 2023	

= measure in progress = measure not met = partially met/needs attention = measure fully met

Goal 2 Be an engaged community partner

OBJECTIVE	INITIATIVE	MEASURE	STATUS AS OF 5/8/2023	
Mitigate adverse impacts of aircraft noise to the extent feasible	Part 150 Noise Study (NEM and NCP)	Submit Final Draft NCP (excluding FAA 180-day review)	NCP Approved at 4/20/23 board meeting. Will be submitted to FAA in late May	
		Submit final proposed alternative measures that fall outside the Part 150 Study to the FAA (not including FAA review, approval or implementation)	Measures approved at 4/20/23 board meeting. Will be submitted to FAA in late May	
	Enhance and promote FSFQ Program	Establish FSFQ ranking and recognition programs	Draft Program complete, presented to NCC. Contracting with Envirosuite to track the arrivals and departures. Anticipate running a test in late May.	
		Promote and measure use of NBAA Noise Abatement Departure Procedures (NADPs)	Will begin to promote using the NBAA info. Will be sharing via social media, handouts, newsletter, etc. beginning in late May	
	Strive for 100% Voluntary Curfew compliance	Contact and categorize 100% of curfew violations	All curfew operations categorized on monthly noise report. Outreach continues throughout the fiscal year.	

= measure in progress = measure not met = partially met/needs attention = measure fully met

Goal 2 Be an engaged community partner *(continued)*

OBJECTIVE	INITIATIVE	MEASURE	STATUS AS OF 5/8/2023	
Cultivate relationships	Increase awareness and dialogue about the value of the airport	30 presentations, and/or meetings with HOAs, civic and business associations, developers, tour groups, and special events	50 Complete as of 5/3/23. 3 more currently scheduled	
		Expand reach on social media 25%	Complete as of 9/30/22. 2,359 as of 5/8. A 128% increase since the beginning of the FY.	
		Establish Ambassador Program	Initial plan drafted. Seeking additional input. Anticipate first draft by end of May.	
Inspire the next generation of aviation professionals	Provide work-based learning opportunities	Implement mentorship program	85% of employees expressed interest in career development on mid-year evaluation. Will feed into mentorship program to commence in June.	
	Student outreach and education	10 aviation education programs, initiatives and/or events	12 completed as of 5/8 with 3 more scheduled.	

= measure in progress = measure not met = partially met/needs attention = measure fully met

Goal 3 Strengthen the airport's economic vitality

OBJECTIVE	INITIATIVE	MEASURE	STATUS AS OF 5/8/2023	
Maintain financial self-sustainability	Recover operating and capital expenses	Manage expenses and reserves within the adopted budget	Budget is favorable, only 35% spent with 58% of the fiscal year elapsed.	
Ensure the highest degree of integrity in financial reporting	Maintain appropriate financial controls	GFOA Financial Reporting Award	Submitted on 3/1. Roughly 6-month review time for estimated 9/1/23 completion.	
		Internal control review by independent contractor has no unmitigated deficiencies	Commence project in June	
Increase efficiency, prevent fraud and protect data	Update and implement the IT Roadmap	Complete high priority IT projects (6 total)	Kickoff scheduled with Aerosimple (ops software). 2 departments remaining for SharePoint. Cybersecurity training complete. Firewall upgrade not needed. AOB A/V complete.	
	Safeguard network and data	IT penetration test has no unmitigated weaknesses	Penetration test started 4/17, ongoing. Report expected in late May.	
		Employee phishing test results 95% or greater	Results are 96% pass. Measure complete but will continue testing and training effort.	

= measure in progress = measure not met = partially met/needs attention = measure fully met

Goal 4 Equip employees to excel today and in the future

OBJECTIVE	INITIATIVE	MEASURE	STATUS AS OF 5/8/2023	
Promote a culture that reflects NAA Values	Increase Employee Engagement	Net Promoter score at least 50	Complete. Net Promoter Score 67 with 78% participation	
	Improve internal communications	Employee Homepage/Landing Page	Agreement signed with vendor to build out SharePoint site. Looking at 6-10 week implementation.	
Recruit, develop and retain highly-qualified employees	Leverage Employer Brand in recruitment and onboarding process	Refresh and launch Employer Brand	2nd round of employer branding concepts expected by end of May.	
	Professional development	95% of leaders complete leadership development program	Four lunch-and-learn sessions scheduled with supervisors and managers. Separate program being scheduled for directors	
		75% employee participation in one professional development class that is job/career path related	Roughly 52% complete. Greater push for employees to complete program underway.	

= measure in progress = measure not met = partially met/needs attention = measure fully met

Naples
AIRPORT AUTHORITY
QUESTIONS?

To: Honorable Chair and Commissioners

From: Christopher A. Rozansky, Executive Director

By: Justin Lobb, Deputy Director of Aviation

Meeting Date: May 17, 2023

Re: **NEW BUSINESS**

1. FY2024 Scorecard Development Timeline

SUMMARY: Outline of FY2024 Scorecard Development Timeline and Process.

BACKGROUND: The foundation of the FY22 – FY26 Strategic Plan was set leading up to FY22, but adjustments may be needed as we approach the midpoint of this five-year plan. The Purpose, Vision and Goals frame the Objectives and Measures. The timeline of events below will help ensure the timely development of the FY2024 Scorecard:

Board of Commissioners Focus Group	May 17, 2023
Leadership Team Strategic Plan Retreat	June 16, 2023
Staff Focus Groups	June/July 2023
Board Review of Draft FY2024 Scorecard	August 17, 2023
Final Adoption of FY2024 Scorecard	September 21, 2023

COMMUNICATIONS PLAN: Key milestones will be communicated to staff and stakeholders to ensure a robust and engaging process in the development of the FY2024 scorecard.

FINANCIAL IMPACT: Costs associated with creating the FY2024 Scorecard were anticipated in the FY 2023 budget.

To: Honorable Chair and Commissioners

From: Christopher A. Rozansky, Executive Director

By: Justin Lobb, Deputy Director of Aviation

Meeting Date: May 17, 2023

Re: **NEW BUSINESS**

2. Board Focus Group

SUMMARY: Board focus group for development of the Naples Airport Authority Strategic Plan Scorecard for FY2024.

BACKGROUND: The Focus Group session at this meeting will help shape the priorities for the upcoming fiscal year. Please keep in mind the following:

- Board input is invaluable in creating more value for those we serve.
- The goal is to elicit unfiltered feedback to define what are the areas we do well and what are the things we could do in the future that will have the greatest impact.
- The information will be aggregated, and priorities for the next fiscal year will be derived. While not all ideas generated will be able to be implemented, all input will be considered, and a prioritization process will occur once all data is collected.

Here are the questions that will be posed during this focus group session:

- ***What does NAA do well?***
- ***What could NAA do even better?***
- ***What collaborative ideas could solve the greatest problems? (think out of the box)***

COMMUNICATIONS PLAN: Board input will be made available to staff and will serve to inform the objectives and measures of the FY24 scorecard.

FINANCIAL IMPACT: Costs associated with creating the FY2024 Strategic Plan were anticipated in the FY2023 budget.

BOARD OF COMMISSIONERS

FOCUS GROUP

17 MAY 2023

Naples AIRPORT AUTHORITY

IMPORTANCE STATEMENT:

The City of Naples Airport Authority would like to closer align its strategic planning with the greatest areas of need in the community

MANAGING EXPECTATIONS:

- Sadly, not all ideas identified can be implemented…

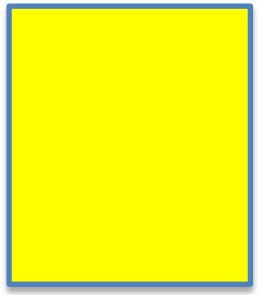
Your input is important to the process!

GALLERY OF IDEAS PROCESS

- Please write one idea per post-it in answer to the activating question
- Generate as many ideas as you have in the time allotted
- Springboard off others' ideas to generate new ideas
- In the end, it's the conversation around the ideas where the "gold" is found

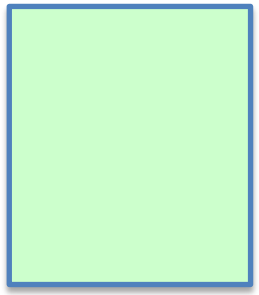
GALLERY QUESTION:

What does NAA do very well?



GALLERY QUESTION:

What could NAA do even better if….?



GALLERY QUESTION:

What collaborative ideas could solve the greatest problems?

* Think out of the box

One idea per post-it

To: Honorable Chair and Commissioners

From: Christopher A. Rozansky, Executive Director

Meeting Date: May 17, 2023

Re: **CORRESPONDENCE/COMMISSIONER COMMENTS & REQUESTS/ MEETINGS**

1. Commissioner Burns' Comments

SUMMARY: Commissioner Burns requested to make comments regarding the feasibility of adding displaced thresholds to Runway 14-32.

BACKGROUND: Runway 14-32 currently has 5,001 feet available for takeoff in each direction. A feasibility analysis of extending the runway was conducted in 2016, which determined that the runway extension is limited by the existing property boundary, conservation easements and FAA design standards, but could be lengthened 450 feet for takeoffs on Runway 14 and 128 feet for takeoffs on Runway 32. These extensions would only be useable for takeoff and would not affect landing distance. With these displaced thresholds in place, Runway 14 could be 5,451 feet in length for takeoffs and Runway 32 could be 5,129 feet in length for takeoffs.

For reference, Runway 5-23 has a total length of 6,600 ft, in which 5,800 feet is usable for takeoff in either direction and 5,000 feet for landing.

COMMUNICATIONS PLAN: None.

FINANCIAL IMPACT: In 2016, construction was estimated at $10.75 million, which includes potential noise, stormwater and wetland mitigation. Accounting for inflation, this estimate is likely 20-30% higher today. The extension is likely ineligible for FAA grant funding.

TAXIWAY B EXTENSION

450' RUNWAY EXTENSION FOR RUNWAY 14 TAKEOFF

PROPOSED SHEET PILE WALL TO SATISFY TAXIWAY SAFETY AREA GRADING REQUIREMENTS

TAXIWAY C EXTENSION

EXISTING AND PROPOSED RUNWAY 14 THRESHOLD (NO CHANGE)

POND EXPANSION

PROPOSED RVZ

EXISTING RVZ

RUNWAY 5-23

RUNWAY 14-32

RSA

ROFA

TAXIWAY B EXTENSION

128' RUNWAY EXTENSION FOR RUNWAY 32 TAKEOFF

EXISTING AND PROPOSED RUNWAY 32 THRESHOLD (NO CHANGE)

TAXIWAY C EXTENSION

EXISTING END CONNECTORS TO BE REMOVED

N

400 0 400 800

NAPLES MUNICIPAL AIRPORT

PROJECT OVERVIEW

RUNWAY 14-32 EXTENSION
NAPLES MUNICIPAL AIRPORT
NAPLES, FLORIDA

HANSON NO. 15A0055 FIGURE NO. 1

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